'nsero&co



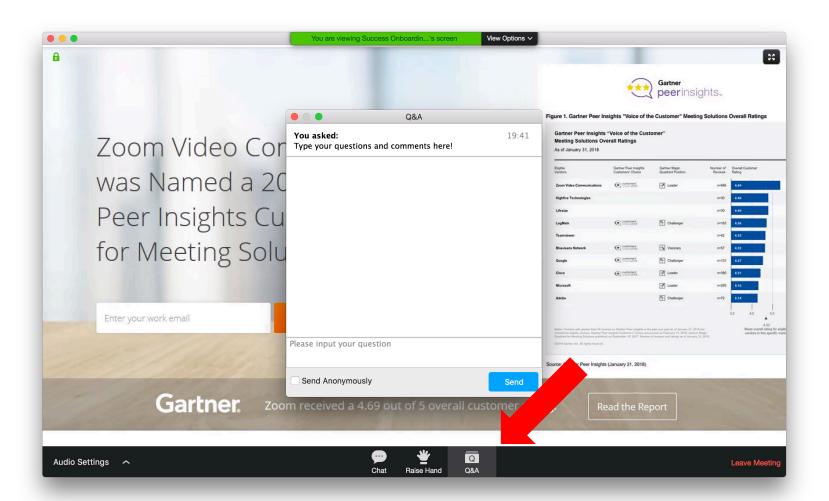
Financial Visualization and Grant Reporting

Christie M. Caldwell, CPA

Housekeeping

- This webinar is being recorded.
- Slides and recording will be sent to you after the webinar concludes.
- In the event of technical difficulties, please bear with us!
- If you have a question, please use the Q&A button at the bottom of your screen, and we will be taking breaks periodically to answer your questions.









Disclaimer

These materials were prepared solely for the purpose of general education. They are distributed with the understanding that Insero & Co. CPAs, LLP and its Partners and employees are not engaged in rendering legal, accounting, or other professional service as part of this presentation. Statements and opinions are those of the presenters or participants only. This presentation may be recorded and published without further notice.

The information contained herein is general in nature and based on authorities that are subject to change. Insero & Co. CPAs, LLP guarantees neither the accuracy nor completeness of any information and is not responsible for any errors or omission, or for results obtained by others as a result of reliance upon such information. Insero & Co. CPAs, LLP assumes no obligation to inform the reader of any changes in laws or other factors that could affect information contained herein. This publication does not, and is not intended to, provide legal, tax or accounting advice, and readers should consult their advisors concerning the application of laws to their particular situation.

The STRUGGLE

Interpreting what's happening in your organization based on a quick review of a statement of financial position and statement of activities; and a brief narrative from your finance presenter.



Critical Considerations

What decisions need to be made in regards to individual programs?

What can we do to improve the financial stability of our organization?

Where are we compared to budget?

How can funding be increased?

How do we align with the strategic plan?



Company ABC Statement of Financial Activities

Standard Statement of Activities

What this tells us:

Summary of historical data

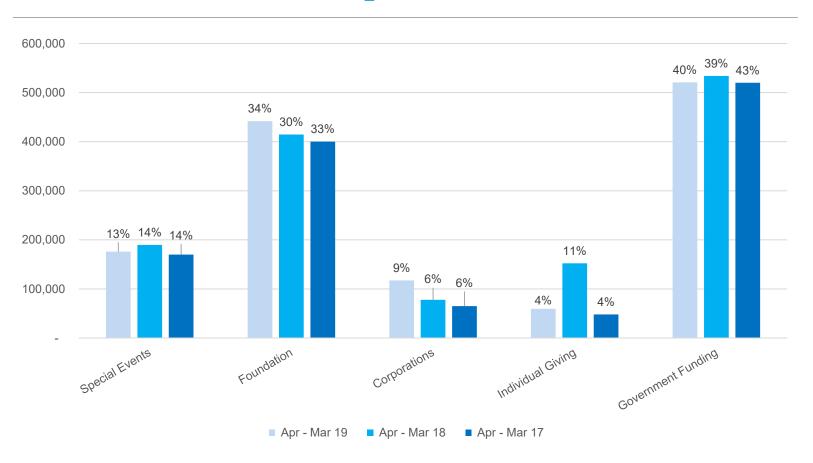
Is the organization doing better or worse than last year at this time?

	Apr - Mar 19	Apr - Mar 18	\$ Change
Ordinary Income/Expense			
Income			
4200 · Special Events Income			
4250 · Special Events Income (Expense)			
7410 · Special Event Expense	-97,989.54	-67,660.30	-30,329.24
4250 · Special Events Income (Expense) - Other	273,912.22	257,277.94	16,634.28
Total 4250 · Special Events Income (Expense)	175,922.68	189,617.64	-13,694.96
Total 4200 · Special Events Income	175,922.68	189,617.64	-13,694.96
4220 · Foundation Support	441,837.93	414,610.52	27,227.41
4230 · Corporations	117,277.98	77,948.20	39,329.78
4240 · Individual Giving	59,508.80	152,259.76	-92,750.96
4300 · Government Funding	520,867.85	533,919.74	-13,051.89
Total Income	1,315,415.24	1,368,355.86	-52,940.62
Gross Profit	1,315,415.24	1,368,355.86	-52,940.62
Expense			
6000 · Salaries & Wages	926,822.99	922,320.91	4,502.08
6500 · Payroll Benefits	131,348.91	149,056.82	-17,707.91
7000 · Professional Fees	153,328.85	152,923.10	405.75
7200 · Stipends	12,980.00	18,907.50	-5,927.50
7401 · Office Expenses	10,300.61	14,369.66	-4,069.05
7430 · Marketing	15,265.04	30,865.47	-15,600.43
7440 · Program Consultants	0.00	4,812.00	-4,812.00
7450 · Program Supplies	80,693.39	96,782.38	-16,088.99
7500 · Food & Beverage	77,749.81	86,672.21	-8,922.40
7525 · Dues and Subscriptions	5,993.60	1,087.92	4,905.68
7526 · Licenses & Permits	280.00	265.00	15.00
7600 · Postage & Shipping	3,896.21	4,342.51	-446.30
7700 · Utilities	51,998.14	51,892.89	105.25
7900 · Maintenance and Repairs	33,457.68	67,629.21	-34,171.53
8000 - Real Estate Taxes	3,421.63	3,662.66	-241.03
8100 · Travel & Meetings	27,868.12	24,317.27	3,550.85
8200 · Membership Dues	11,646.46	12,778.55	-1,132.09
8300 · Equipment Purchases	8,732.18	9,739.30	-1,007.12
8400 · Scholarship Payments	10,363.75	8,786.78	1,576.97
8500 · Insurance	34,346.65	41,750.87	-7,404.22
8600 · Interest Expense	31,388.51	48,235.69	-16,847.18
8610 · Bank Charges	3,390.47	3,938.50	-548.03
8800 · Bad Debt Expense	500.00	1,421.00	-921.00
Total Expense	1,635,773.00	1,756,558.20	-120,785.20
Net Ordinary Income	-320,357.76	-388,202.34	67,844.58
Other Income/Expense			
Other Income			
9500 · Transfers from Endowment	300,000.00	300,000.00	0.00
Total Other Income	300,000.00	300,000.00	0.00
Net Other Income	300,000.00	300,000.00	0.00
Net Income	-20,357.76	-88,202,34	67,844.58

What we want to know:

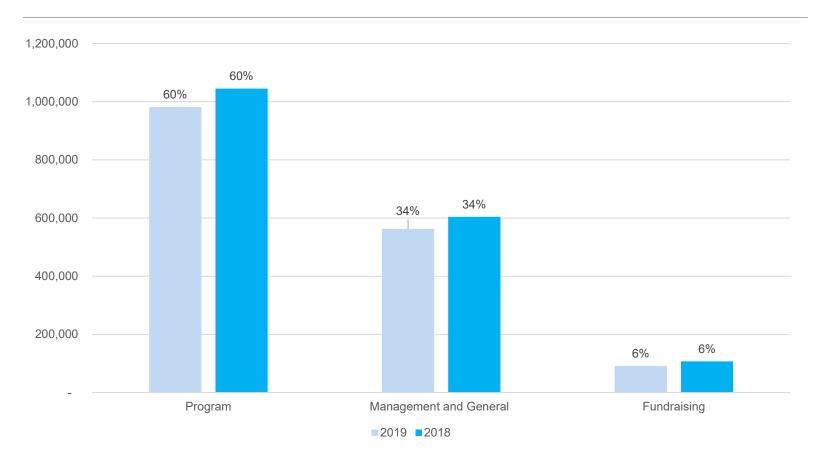
- How does this information show how the organization is achieving its mission? What needs to improve?
- How does this information help us improve the future of the organization?
- How does this information help us see how the operation of the organization is aligning with the strategic plan?
- What impact can be seen?

Revenue by Source 3-Year Comparison



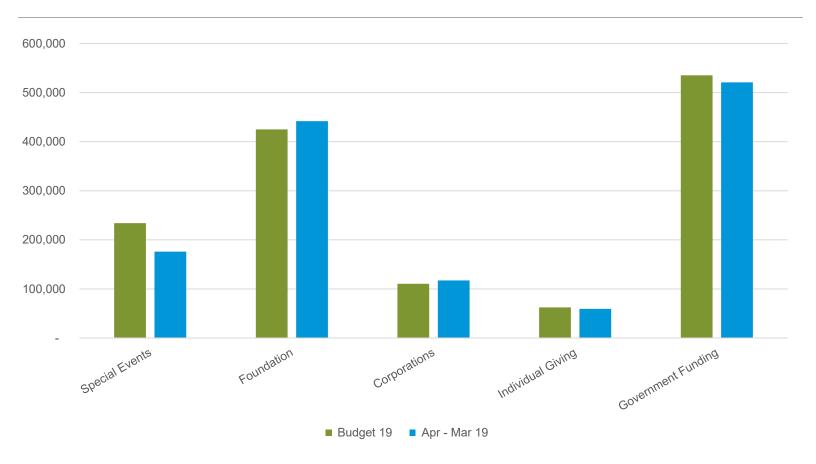


Expenses by Source



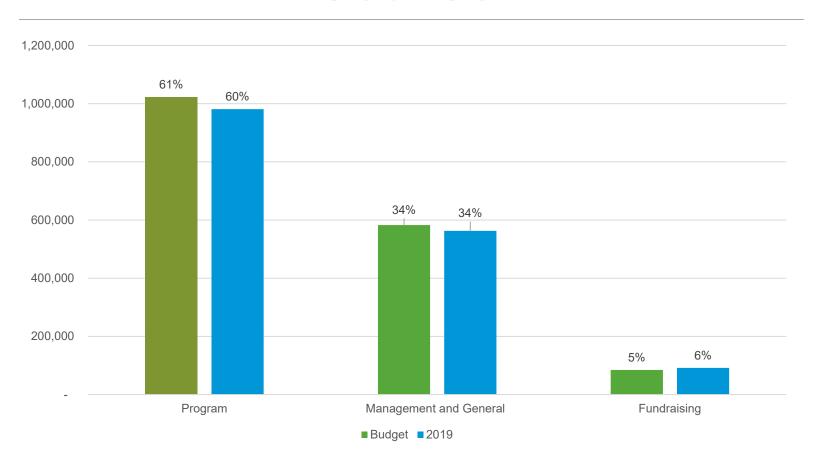


Budget vs Actual by Revenue Source





Budget vs Actual by Expense Source





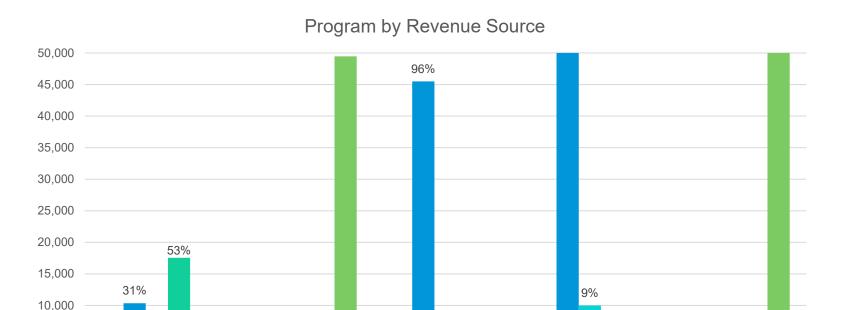
Statement of Activities by Program

- What is the impact of the program?
- What is the number of clients served?
- ✓ What can we do to ensure the program is successful?

Company ABC Statement of Financial Activities April 2018 through March 2019

	Program 1	Program 2	Program 3	Program 4	Program 5	G and M	TOTAL
Ordinary Income/Expense							
Income							
4200 · Special Events Income						345,721	345,721
4220 · Foundation Support	10,350		45,500	102,000		120,988	278,838
4230 · Corporations	5,345		1,500	10,000		91,537	108,383
4240 · Individual Giving	17,551		700	1,585		32,928	52,764
4300 · Government Funding		49,468			225,515	13,215	288,197
Total Income	33,247	49,468	47,700	113,585	225,515	604,389	1,073,903
Gross Profit	33,247	49,468	47,700	113,585	225,515	604,389	1,073,903
Expense							
6000 · Salaries & Wages	11,999	57,034	13,517	60,712	161,668	277,212	582,142
6500 · Payroll Benefits	918	12,534	104	6,715	21,103	72,225	113,599
7000 · Professional Fees	155			188		152,586	152,929
7200 · Stipends	4,300						4,300
7401 · Office Expenses	2,109	109		346	425	7,003	9,991
7430 · Marketing	-						
7450 · Program Supplies	14,286		2,081	9,739	14,069	20,706	60,882
7500 · Food & Beverage	8,102			2,519	17,420	8,061	36,102
7525 · Dues and Subscriptions	1,142					4,852	5,994
7526 · Licenses and Permits		-			-	280	280
7600 · Postage & Shipping	697					2,982	3,679
7700 · Utilities						51,473	51,473
7900 · Maintenance and Repairs						31,248	31,248
8000 - Real Estate Taxes						3,422	3,422
8100 · Travel & Meetings	1,562	33			1,625	22,348	25,568
8200 · Membership Dues	100					11,612	11,712
8300 · Equipment Purchases	94		1,329			6,304	7,727
8400 · Scholarship Payments						1,000	1,000
8500 - Insurance						34,347	34,347
8600 · Interest Expense						16,644	16,644
8610 · Bank Charges	13					3,378	3,390
Total Expense	45,476	69,709	17,031	80,219	216,310	727,682	1,156,428
Net Ordinary Income	(12,229)	(20,241)	30,669	33,366	9,205	(123,294)	(82,525)
Other Income/Expense							
Other Income							
9500 - Transfers from Endowment						170,000	170,000
Total Other Income	0	0	0	0	0	170,000	170,000
Net Other Income	0	0	0	0	0	170,000	170,000
let Income	-12,229	-20,241	30,669	33,366	9,205	46,706	87,475

Are there other funding opportunities to be sourced?



3% 1%

■ Individual Giving

Program 3



5.000

16%

Program 1

Program 2

Corporations

■ Foundation Support

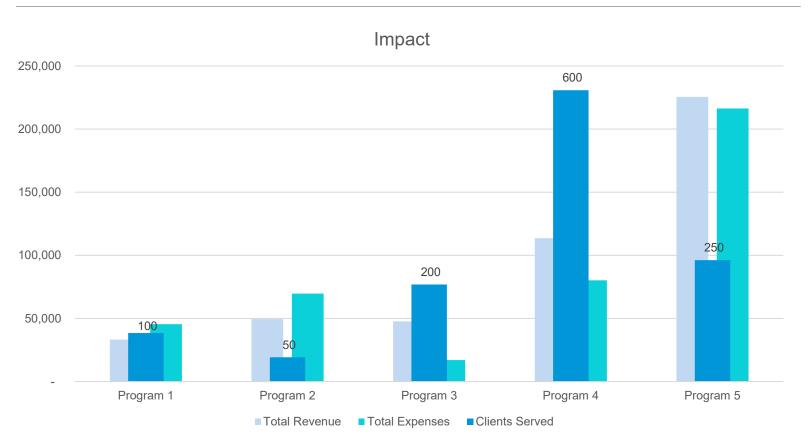
Program 5

1%

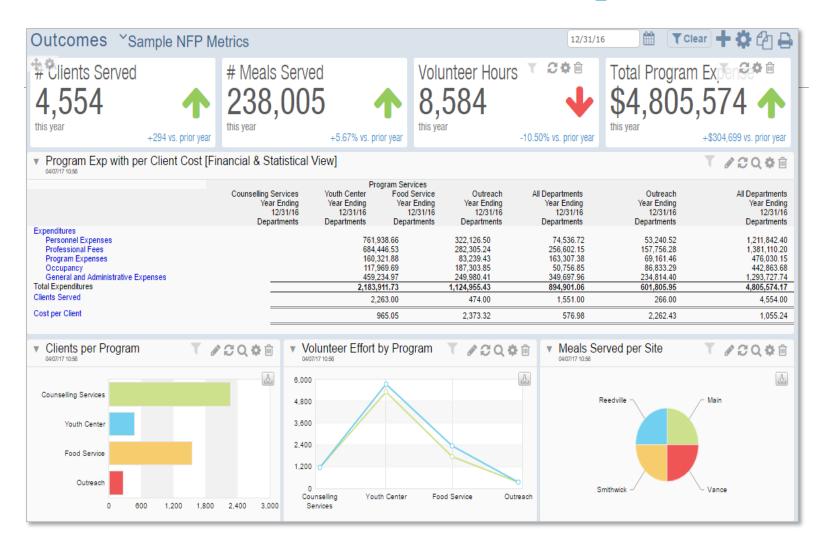
Program 4

■Government Funding

Does the impact justify the program?



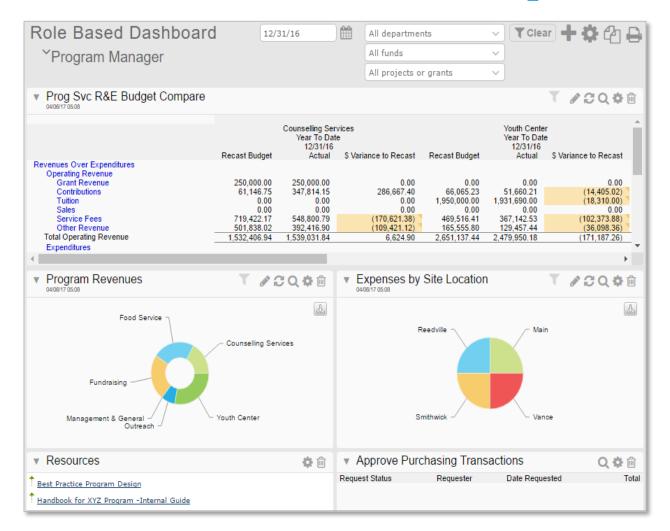


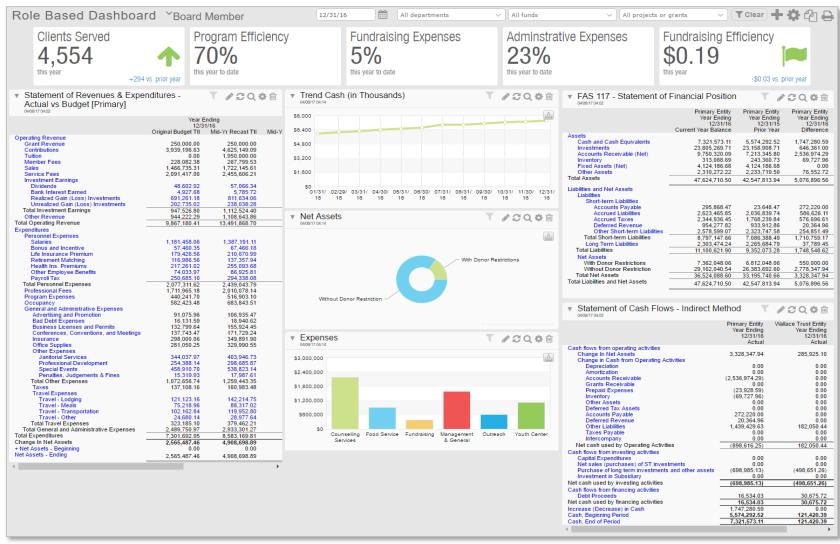




Other Executive Director possibilities:

- Operating cash balance
- Revenue budget versus actual
- Expenses budget versus actual
- Comparison of giving in detail in the current month versus prior year month
- Deposit detail





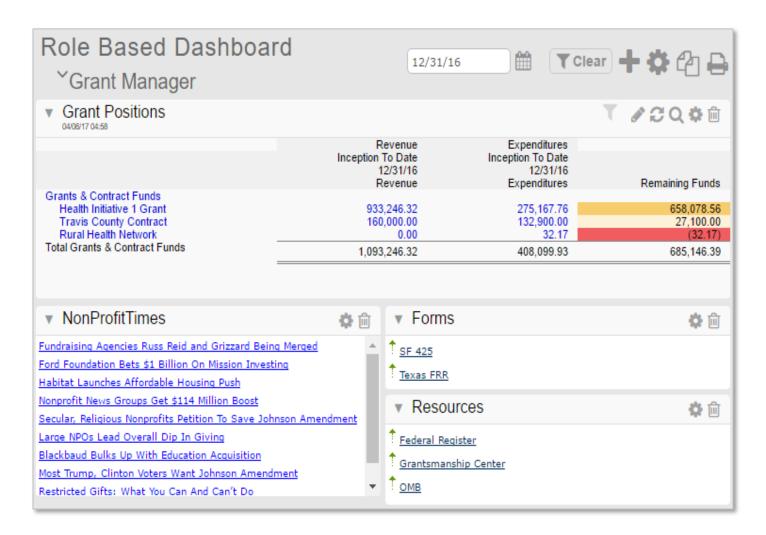
Grant Reporting

GOAL – EFFECTIVE GRANT MANAGEMENT

Aim to reduce administrative activities such as:

- Following up on grant assignments and when they are due
- Remembering proposal deadlines and when grant reports are due
- Searching through previous grant applications for information you want to reuse in another grant
- Preparing reports for grant status and spending availability

Grant Reporting



- Maintain application & final approved documents, including budget with the appropriate individuals.
- Review grant proposals when funds are received to refresh your memory on the specifics
- The program director needs to be clear on what are allowed versus unallowable expenses.
- There should be a clear understanding of the reporting periods.

- Ensure the maintenance of supporting documentation where applicable.
- Communication of grant spending status.
- Assigning costs to grants needs to be communicated.
- Create a grant tracking list/calendar.

- In accounting software create a general ledger that benefits all reporting.
- Ensure someone is monitoring the spending against grant revenue.
- Create financial reports that will make grant reporting easy.
- Understand federal awards and any associated accounting

Items generally required in grant reporting:

- Financial overview
- Program implementation
- Program outcomes
- Change of plans
- Challenges, successes and lessons
- Attachments

Upcoming Webinars and Events

September 23, 2020 Q&A: How to Choose the Right Accounting Software

led by Kimberly Gangi

October 1, 2020 Webinar: Improve Your Accounting Processes

presented by Trina Lang

Visit <u>inserocpa.com/events</u> to register



Thank You

Thank you for your attendance at today's program.

For more information regarding the topics discussed today, please feel free to contact:

Christie M. Caldwell, CPA, Manager Insero & Co. CPAs, LLP christie.caldwell@inserocpa.com (585) 697-9676

www.inserocpa.com







